

Appendix 1

Portfolio	Service	Total 2015-16		Total 2016-17		Total 2017-18		Total 2018-19		Total 2019-20	
		£,000	% of Total	£,000	% of Total	£,000	% of Total	£,000	% of Total	£,000	% of Total
Children's Services	LA Care Services	7,719	2.3%	7,809	2.4%	7,809	2.4%	7,809	2.4%	7,809	2.3%
	LA Children in Care	2,733	0.8%	3,239	1.0%	3,465	1.1%	3,571	1.1%	3,581	1.1%
	LA Children in Need	9,308	2.8%	9,522	2.9%	9,302	2.9%	9,302	2.8%	9,302	2.8%
	LA Family Resilience	1,026	0.3%	1,645	0.5%	1,643	0.5%	1,643	0.5%	1,643	0.5%
	LA Management & Overheads	13,174	3.9%	10,864	3.3%	11,969	3.7%	11,969	3.7%	11,969	3.6%
	LA Prevention & Commissioning	19,841	5.9%	21,434	6.6%	21,069	6.5%	20,878	6.4%	21,696	6.5%
	LA Quality, Standards & Performance	2,069	0.6%	2,103	0.6%	2,091	0.6%	2,091	0.6%	2,091	0.6%
	CYP Children's (LA) Unallocated Budget	(610)	-0.2%	(751)	-0.2%	(960)	-0.3%	(960)	-0.3%	(960)	-0.3%
Children's Services Total		55,261	16.5%	55,865	17.1%	56,388	17.4%	56,303	17.2%	57,131	17.1%
Community Engagement	Community Safety	1,906	0.6%	1,699	0.5%	1,597	0.5%	1,582	0.5%	1,582	0.5%
	Cultural Services	5,359	1.6%	5,126	1.6%	4,564	1.4%	4,399	1.3%	4,274	1.3%
	LA Universal Youth Services	225	0.1%	199	0.1%	198	0.1%	198	0.1%	198	0.1%
	Localities & Community Engagement	1,910	0.6%	1,304	0.4%	1,232	0.4%	1,232	0.4%	1,232	0.4%
	Operations	1,460	0.4%	1,378	0.4%	1,378	0.4%	1,333	0.4%	1,333	0.4%
	Registrars/Coroners	516	0.2%	485	0.1%	443	0.1%	423	0.1%	403	0.1%
	Resilience Team	184	0.1%	179	0.1%	178	0.1%	178	0.1%	178	0.1%
	Wellbeing Centre	295	0.1%	294	0.1%	297	0.1%	297	0.1%	297	0.1%
	Community Engagement Unallocated Budget	(132)	0.0%	(347)	-0.1%	(530)	-0.2%	(530)	-0.2%	(530)	-0.2%
	Community Engagement Total		11,723	3.5%	10,316	3.2%	9,357	2.9%	9,112	2.8%	8,967
Education & Skills - Dedicated Schools Grant (DSG)	DSG Children & Families	1,286	0.4%	1,286	0.4%	1,286	0.4%	1,286	0.4%	1,286	0.4%
	DSG LSP Schools ISB	315,259	94.2%	318,759	97.8%	318,759	98.6%	318,759	97.4%	318,759	95.2%
	Fair Access & Youth Provision	913	0.3%	913	0.3%	913	0.3%	913	0.3%	913	0.3%
	Learning Trust	4,369	1.3%	4,369	1.3%	4,369	1.4%	4,369	1.3%	4,369	1.3%
	Management (DSG Learning, Skills & Prevention)	(380,905)	-113.8%	(384,390)	-117.9%	(384,390)	-118.9%	(384,390)	-117.5%	(384,390)	-114.8%
	Prevention & Commissioning	31,752	9.5%	31,752	9.7%	31,752	9.8%	31,752	9.7%	31,752	9.5%
	School & Academy Relationships	1,508	0.5%	1,508	0.5%	1,508	0.5%	1,508	0.5%	1,508	0.5%
	SEN	23,572	7.0%	23,572	7.2%	23,572	7.3%	23,572	7.2%	23,572	7.0%
Education & Skills - Dedicated Schools Grant (DSG) Total		(2,247)	-0.7%	(2,232)	-0.7%	(2,232)	-0.7%	(2,232)	-0.7%	(2,232)	-0.7%
Education and Skills - Local Authority	Client Transport Central Costs	1,600	0.5%	1,600	0.5%	1,600	0.5%	1,600	0.5%	1,600	0.5%
	Culture & Lrng - Adult Lrng (Ext Funded)	(39)	0.0%	(43)	0.0%	(47)	0.0%	(47)	0.0%	(47)	0.0%
	Home to School Transport	12,091	3.6%	11,796	3.6%	11,468	3.5%	11,468	3.5%	11,468	3.4%
	LA Children's Partnerships	684	0.2%	620	0.2%	620	0.2%	620	0.2%	620	0.2%
	LA Fair Access & Youth Provision	1,885	0.6%	1,663	0.5%	1,540	0.5%	1,540	0.5%	1,540	0.5%
	LA Learning Trust	2,911	0.9%	2,552	0.8%	2,382	0.7%	2,282	0.7%	2,182	0.7%
	LA Management (Learning Skills & Prevention)	3,341	1.0%	3,302	1.0%	3,221	1.0%	3,221	1.0%	3,221	1.0%
	LA Prevention & Commissioning	14,089	4.2%	12,305	3.8%	11,255	3.5%	11,205	3.4%	11,155	3.3%
	LA SEN	1,584	0.5%	1,495	0.5%	1,228	0.4%	1,228	0.4%	1,228	0.4%
	Skills Agenda	27	0.0%	27	0.0%	27	0.0%	27	0.0%	27	0.0%
	Education & Skills LA Unallocated Budget	(337)	-0.1%	(606)	-0.2%	(1,827)	-0.6%	(1,827)	-0.6%	(1,827)	-0.5%
Education & Skills - Local Authority Total		37,836	11.3%	34,711	10.7%	31,468	9.7%	31,318	9.6%	31,168	9.3%

Health & Wellbeing	Adult Mental Health Needs	5,306	1.6%	5,699	1.7%	6,092	1.9%	6,092	1.9%	6,092	1.8%
	Assessment & Care Management	11,458	3.4%	11,568	3.5%	10,568	3.3%	10,568	3.2%	10,568	3.2%
	Commissioning & Service Improvement	5,712	1.7%	2,754	0.8%	3,012	0.9%	3,012	0.9%	3,012	0.9%
	Learning Disabilities	38,811	11.6%	40,791	12.5%	41,027	12.7%	42,102	12.9%	43,830	13.1%
	Localities & Safer Communities	1	0.0%	1	0.0%	1	0.0%	1	0.0%	1	0.0%
	Older People (inc OP Mental Health)	44,505	13.3%	48,137	14.8%	48,353	15.0%	49,915	15.3%	52,190	15.6%
	Physical & Sensory Disabilities	9,777	2.9%	11,231	3.4%	11,541	3.6%	12,122	3.7%	12,688	3.8%
	Specialist Services	4,071	1.2%	4,148	1.3%	4,217	1.3%	4,217	1.3%	4,217	1.3%
	Supporting People	2,534	0.8%	2,534	0.8%	2,534	0.8%	534	0.2%	534	0.2%
	Health & Wellbeing Unallocated Budget	388	0.1%	(201)	-0.1%	(1,159)	-0.4%	(1,159)	-0.4%	(1,159)	-0.3%
Health and Wellbeing Total		122,563	36.6%	126,662	38.9%	126,186	39.0%	127,403	38.9%	131,974	39.4%
Leader	Business Services Plus Transform Saving	(1)	0.0%	(4)	0.0%	(10)	0.0%	(10)	0.0%	(10)	0.0%
	Growth & Strategy	453	0.1%	648	0.2%	541	0.2%	561	0.2%	561	0.2%
	Chief Executives Office	574	0.2%	574	0.2%	574	0.2%	563	0.2%	563	0.2%
	Enterprise	1,852	0.6%	1,852	0.6%	1,877	0.6%	1,877	0.6%	1,877	0.6%
	Strategy & Policy	2,875	0.9%	2,738	0.8%	2,738	0.8%	2,683	0.8%	2,683	0.8%
	Leader Unallocated Budget	0	0.0%	65	0.0%	59	0.0%	59	0.0%	59	0.0%
	Strategic Business Planning & Commercial Development	(6)	0.0%	(16)	0.0%	(33)	0.0%	(33)	0.0%	(33)	0.0%
	Leader Total		5,747	1.7%	5,857	1.8%	5,746	1.8%	5,700	1.7%	5,700
Planning & Environment	Assurance	(522)	-0.2%	(534)	-0.2%	(551)	-0.2%	(551)	-0.2%	(551)	-0.2%
	Environment Services	17,734	5.3%	10,633	3.3%	10,108	3.1%	9,960	3.0%	9,862	2.9%
	Regeneration & Infrastructure	77	0.0%	77	0.0%	77	0.0%	77	0.0%	77	0.0%
	Growth & Strategy	381	0.1%	310	0.1%	380	0.1%	322	0.1%	322	0.1%
	Strategic Business Planning & Commercial Development	797	0.2%	697	0.2%	536	0.2%	424	0.1%	424	0.1%
	Planning & Environment Unallocated Budget	0	0.0%	(11)	0.0%	(11)	0.0%	(11)	0.0%	(11)	0.0%
Planning & Environment Total		18,467	5.5%	11,173	3.4%	10,538	3.3%	10,220	3.1%	10,122	3.0%
Resources	Assurance	2,815	0.8%	2,329	0.7%	1,614	0.5%	1,273	0.4%	1,073	0.3%
	Business Services Plus Transform Saving	(157)	0.0%	(542)	-0.2%	(970)	-0.3%	(1,170)	-0.4%	(1,270)	-0.4%
	Operations	11,242	3.4%	10,990	3.4%	10,677	3.3%	10,323	3.2%	10,323	3.1%
	Enterprise	560	0.2%	515	0.2%	492	0.2%	449	0.1%	449	0.1%
	Commercial	427	0.1%	427	0.1%	427	0.1%	427	0.1%	427	0.1%
	Consultancy Services	7,669	2.3%	8,425	2.6%	8,189	2.5%	8,189	2.5%	8,189	2.4%
	Headquarters Transform Saving (Resources)	0	0.0%	(3)	0.0%	(8)	0.0%	(8)	0.0%	(8)	0.0%
	Regeneration and Infrastructure	161	0.0%	161	0.0%	161	0.0%	161	0.0%	161	0.0%
	Resources Unallocated Budget	(2)	0.0%	393	0.1%	385	0.1%	385	0.1%	385	0.1%
Resources Total		22,716	6.8%	22,696	7.0%	20,968	6.5%	20,030	6.1%	19,730	5.9%
Transportation	Environment Services	41	0.0%	168	0.1%	84	0.0%	22	0.0%	22	0.0%
	Regeneration & Infrastructure	103	0.0%	103	0.0%	103	0.0%	103	0.0%	103	0.0%
	Growth & Strategy	986	0.3%	822	0.3%	822	0.3%	822	0.3%	822	0.2%
	Transport Services	26,220	7.8%	26,318	8.1%	26,846	8.3%	26,867	8.2%	27,172	8.1%
	Strategic Business Planning & Commercial Development	(167)	0.0%	(325)	-0.1%	(960)	-0.3%	(960)	-0.3%	(960)	-0.3%
	Transportation Unallocated Budget	0	0.0%	(626)	-0.2%	(826)	-0.3%	(1,026)	-0.3%	(1,381)	-0.4%
Transportation Total		27,184	8.1%	26,460	8.1%	26,068	8.1%	25,827	7.9%	25,777	7.7%

Total Net Portfolio Budget		299,250	89.4%	291,508	89.4%	284,488	88.0%	283,682	86.7%	288,338	86.1%
Corporate Costs	Corporate Costs	6,874	2.1%	9,961	3.1%	15,617	4.8%	21,516	6.6%	29,028	8.7%
	Treasury Mgt & Capital Financing	29,274	8.7%	25,824	7.9%	23,224	7.2%	21,558	6.6%	17,718	5.3%
Corporate Costs Total		36,148	10.8%	35,786	11.0%	38,841	12.0%	43,074	13.2%	46,746	14.0%
Net Operating Budget		335,398	100.2%	327,293	100.4%	323,328	100.0%	326,756	99.9%	335,084	100.0%
Use of Reserves	Earmarked Reserves	(300)	-0.1%	(1,500)	-0.5%	0	0.0%	0	0.0%	0	0.0%
	Non-Earmarked Reserves	(404)	-0.1%	105	0.0%	19	0.0%	406	0.1%	(115)	0.0%
Use of Reserves Total		(704)	-0.2%	(1,395)	-0.4%	19	0.0%	406	0.1%	(115)	0.0%
Net Budget Requirement		334,694	100.0%	325,898	100.0%	323,347	100.0%	327,161	100.0%	334,969	100.0%
Financed By	Council Tax Surplus	(3,459)	-1.0%	(2,657)	-0.8%	0	0.0%	0	0.0%	0	0.0%
	Education Service Grant	(5,513)	-1.6%	(5,075)	-1.6%	(4,997)	-1.5%	(4,177)	-1.3%	(3,362)	-1.0%
	Locally Retained Business Rates	(17,575)	-5.3%	(16,588)	-5.1%	(18,057)	-5.6%	(18,084)	-5.5%	(18,663)	-5.6%
	New Homes Bonus	(2,891)	-0.9%	(3,616)	-1.1%	(3,735)	-1.2%	(2,347)	-0.7%	(2,252)	-0.7%
	Other Un-Ringfenced Grants	(5,607)	-1.7%	(3,675)	-1.1%	(3,290)	-1.0%	(3,262)	-1.0%	(4,114)	-1.2%
	RSG	(41,823)	-12.5%	(23,713)	-7.3%	(8,078)	-2.5%	0	0.0%	(0)	0.0%
	Top Up Grant	(25,181)	-7.5%	(25,391)	-7.8%	(25,890)	-8.0%	(25,060)	-7.7%	(16,557)	-4.9%
Financed By Total		(102,049)	-30.5%	(80,715)	-24.8%	(64,047)	-19.8%	(52,930)	-16.2%	(44,948)	-13.4%
Council Tax Requirement		(232,644)	-69.5%	(245,183)	-75.2%	(259,300)	-80.2%	(274,231)	-83.8%	(290,021)	-86.6%
Net Budget Requirement		(334,693)	-100.0%	(325,899)	-100.0%	(323,347)	-100.0%	(327,161)	-100.0%	(334,969)	-100.0%
Over/(Under) Budget		0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%